# Eagle Mountain-Saginaw Independent School District Dozier Elementary

2023-2024 Goals/Performance Objectives/Strategies



### **Mission Statement**

The mission of the Eagle Mountain-Saginaw Independent School District is to foster a culture of excellence that instills a passion for a lifetime of continuous achievement in every student.

## Vision

The mission of Dozier Elementary

We commit to inspire a love of learning by providing a nurturing environment that builds positive relationships and meets students' individual needs.

**Build Relationships** 

Nurture Growth

Inspire Success!

# **Value Statement**

We believe:

- 1. Every student is a unique individual with unique potential.
  - 2. Effective communication is key to success.
- 3. Engaged and interested students learn more effectively.
  - 4. Respect is a key to success.
  - 5. Education is a team effort.
- 6. High quality educational facilities optimize student and staff success.
  - 7. Accountability is essential to success.
- 8. A physically and emotionally safe environment promotes student learning.
  - 9. A high quality education is barrier free.

#### Our objectives:

- 1. Each student will have a dynamic-customized education plan from registration to graduation which contains post-secondary goals and inspires individual success.
  - 2. Each student will be equipped with innovative technological skills to compete and contribute in a constantly-evolving global society.
- 3. Each student will be challenged to fulfill the district's high expectations and leave the district prepared and qualified to succeed in their chosen path(s).

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achievement for every student.		
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staff, students, and community members to achieve desired results.		
Goal 3: Excellence in Organizational Improvement: We will provide safe and structured environments for students, staff and community based on	1 systemic process and	23
procedures that are clearly communicated, monitored, and evaluated.		

# Goals

**Goal 1:** Excellence in Academics: We will provide quality tiered instruction and systematic intervention in a positive, engaging learning environment to ensure high levels of achievement for every student.

**Performance Objective 1:** By the end of the 2023-2024 school year, 90% of students at meeting or above standard in K-2 will maintain or increase scores measured in EOY mClass.

**Evaluation Data Sources: CLI** 

Istation BAS MClass

Strategy 1 Details		Reviews		
Strategy 1: Teachers will committee to teaching word study using district curriculum daily.		Formative		Summative
Strategy's Expected Result/Impact: 80% of students will make growth  Staff Responsible for Monitoring: Classroom Teachers Instructional Coaches Administrators Lead Teachers Instructional Interventionists  Title I: 2.4, 2.6  Funding Sources: Compensatory Funds - 211 - Title 1, Part A - \$8,000, Literacy Interventionist - 211 - Title 1, Part A, Math Specialist - 211 - Title 1, Part A	Dec	Feb	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Teachers will commit to utilizing the mClass tool to build intervention groups.		Formative		Summative
Strategy's Expected Result/Impact: Increase student achievement through Tier 2 and Tier 3 interventions.	Dec	Feb	Mar	June
Staff Responsible for Monitoring: Administrators Classroom Teachers Intervention Specialists.				

Strategy 3 Details		Reviews				
Strategy 3: Teachers will utilize prescribed mClass intervention lessons in small group at least 3 times weekly Tier 2 and		Formative		Summative		
Tier 3 students.	Dec	Feb	Mar	June		
Strategy's Expected Result/Impact: Students will make progress on individual goals.  Staff Responsible for Monitoring: ELAR Instructional Coach						
Administrator						
Grade Level Teachers						
Instructional Interventionists						
Strategy 4 Details		Rev	views			
Strategy 4: Teachers will meet once per nine weeks in a vertical PLC to align vocabulary, instructional strategies, and		Formative		Summative		
processes after CLC meetings.	Dec	Feb	Mar	June		
<b>Strategy's Expected Result/Impact:</b> Campus aligned instructional strategies, vocabulary, and an understanding of the increase in rigor required at each grade level.						
Staff Responsible for Monitoring: Instructional Coach						
Administrators ELAR Vertical Team						
ELAR Vettical Team						
Strategy 5 Details		Rev	views			
Strategy 5: EOY data will be utilized in the beginning of the 2023-2024 school year to begin Tier 2 interventions by the 4th		Formative		Summative		
week of school.  Standards Evacated Decult/Improcess in student grounds, with continuous interpreting	Dec	Feb	Mar	June		
Strategy's Expected Result/Impact: Increase in student growth, with earlier interventions.  Staff Responsible for Monitoring: Classroom Teacher						
Instructional Interventionists						
Adminstrators						
Strategy 6 Details	Reviews			Reviews		
<b>Strategy 6:</b> Teachers will actively observe and provide feedback to students while they participate in word study.		Formative		Summative		
Strategy's Expected Result/Impact: Students will achieve goals based on formative assessment	Dec	Feb	Mar	June		
Staff Responsible for Monitoring: ELAR Instructional Coach						
Administrator Grade Level Teachers						
Instructional Interventionists						
No Progress Accomplished Continue/Modify	X Disco	ntinue				

**Performance Objective 2:** By the end of the 2023-2024 school year, 80% of all students well below or below benchmark will reach on level standard in grades K-2 as measured in EOY mClass.

**Evaluation Data Sources:** mClass BAS

**Performance Objective 3:** By the end of the 2023-2024 school year, 80% of students in grades 3-5 will score approaches or higher on grade level standard as measured by the 2023-2024 STAAR Reading Assessment.

Evaluation Data Sources: 2024 STAAR Data - 3rd - 5th grade reading

Strategy 1 Details		Rev	iews	
Strategy 1: Students K-5 Will have a data folder to set goals and track their progress in math.		Formative		Summative
Strategy's Expected Result/Impact: Overall increase in achievement and accountability. Students will be able to verbalize their individual goal and identify their strengths and area of improvement for each instructional cycle.  Staff Responsible for Monitoring: Grade level teacher, Reading and Math Specialist, Instructional Coach, Principal	Dec	Feb	Mar	June
Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> Provide targeted reading and math intervention for students who are identified tier 2 and tier 3 across all grade	Formative			Summative
levels. This support will be provided through direct tutoring services, push-in and pull-out services utilizing Do The Math, Bridges Intervention System, and TEA resources for math and leveled literacy intervention, Footprints, and targeted Istation lessons for reading.	Dec Feb	Feb Mar	Mar	June
<b>Strategy's Expected Result/Impact:</b> Increase the number of students meeting grade level standards between the BOY and EOY assessment windows.				
<b>Staff Responsible for Monitoring:</b> Principal, Math Specialist, Instructional Coach, Classroom Teacher, Reading Specialist				
Title I: 2.4, 2.5, 2.6				
Strategy 3 Details		Rev	iews	•
Strategy 3: All math teachers will utilize the Math Workshop Framework and implement guided math and work stations		Summative		
into their daily math instruction. Teachers will pull small groups to meet the needs of all students.  Strategy's Expected Result/Impact: Overall increase in student achievement and collaboration through conversations	Dec	Feb	Mar	June
about math. Build a safe math community by supporting the productive struggle.				
Staff Responsible for Monitoring: Math Specialist, Instructional Coach, Principal				
Title I:				
2.4, 2.5, 2.6				

Strategy 4 Details	Reviews					
Strategy 4: Provide Tier 1 instructional and engagement strategies daily, following the EMS ISD Curriculum and		Formative		Summative		
Resources and all components of the EMS ISD Torch.	Dec	Feb	Mar	June		
<b>Strategy's Expected Result/Impact:</b> Walkthroughs, observations, and lesson plans will show evidence of aligned instructional strategies.						
<b>Staff Responsible for Monitoring:</b> K-5 classroom teachers, Reading and Math Specialist, Instructional Coach, Principal						
Strategy 5 Details		Rev	iews			
Strategy 5: Continuous use of data and assessment to drive bi-weekly PLC decisions that impact tier 1 instruction.		Formative		Summative		
Strategy's Expected Result/Impact: Increase in student achievement. Fidelity in tier 1 instruction.	Dec	Feb	Mar	June		
Staff Responsible for Monitoring: Instructional Coach, PLC Facilitator, Principal						
No Progress Accomplished Continue/Modify	X Discor	ntinue	I			

**Performance Objective 4:** By the end of the 2023-2024 school year, 40% of students in grades 3-5 will meet or exceed grade level standard as measured by the STAAR Reading assessment.

**Evaluation Data Sources:** STAAR Assessment Interim Data Classroom Data DCA

**Performance Objective 5:** By the end of the 2023-2024 School year, 80% of Kindergarten through 2nd grade students identified as level 1 or 2, will be Tier 1 on Istation Math by EOY: Levels 3, 4, 5.

**Evaluation Data Sources:** CLI

iStation DCA Data

Summative Assessments

Strategy 1 Details		Reviews		
Strategy 1: Teachers will implement number sense routines, guided math, progress monitoring, and workshop model		Formative		Summative
aligned to the districts math curriculum to provide engaging math instruction and challenge all students.  Strategy's Expected Result/Impact: Increase in academic achievement.  Staff Responsible for Monitoring: Administrators  Team Leads Instructional Coaches	Dec	Feb	Mar	June
Strategy 2 Details		Rev	views	•
Strategy 2: All students will have a data folder to set goals and track their progress in math. Parents will be involved in	Formative			Summative
monitoring student progress through sharing of the data folders.  Strategy's Expected Result/Impact: Increase in student achievement  Staff Responsible for Monitoring: Classroom Teachers Administrators Instructional Coaches	Dec	Feb	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Teacher will regularly collaborate with math instructional coach in Grade Level PLCs to analyze student data in		Formative		Summative
relation to learning standards and instructional strategies to assure all students receive high quality instruction and are challenged at appropriate levels.  Strategy's Expected Result/Impact: Alignment of instructional practices across the campus and an intentional approach to academic achievement.  Staff Responsible for Monitoring: Administrators Instructional Coach Grade Level Teachers	Dec	Feb	Mar	June

Strategy 4 Details		Rev	riews	
Strategy 4: Teachers will meet once per nine weeks in a vertical PLC to align vocabulary, instructional strategies, and		Formative		Summative
Strategy's Expected Result/Impact: Intentional school wide instructional practices that focus on the areas of needed improvement as defined by the previous year data sources.  Staff Responsible for Monitoring: Instructional Coach Administrators Vertical Math Team	Dec	Feb	Mar	June
Strategy 5 Details		Rev	views	-
<b>Strategy 5:</b> First - fifth grade students will be provided daily practice to build their fact fluency through fact fluency workshop stations.	Formative			Summative
Strategy's Expected Result/Impact: Increased rapid recall of fact fluency and numeracy.  Staff Responsible for Monitoring: Instructional Coach Administrators  Funding Sources: Fact Fluency Station Resources - 199 - General Fund - \$850	Dec	Feb	Mar	June
Strategy 6 Details		Rev	riews	
Strategy 6: K-5 teachers will use researched based instructional strategies (Teach Like a Champion) by implementing		Formative		Summative
active observation, exemplar planning and Space Learning over Time (SLOT)  Strategy's Expected Result/Impact: Increase the capacity of teachers researched strategies to increase student performance.  Staff Responsible for Monitoring: Administration Instructional Coaches Intervention Specialists	Dec	Feb	Mar	June
No Progress Continue/Modify	X Discor	tinue		•

**Performance Objective 6:** By the end of the 2023-2024 school year 90% of student at Levels 4 or 5 on BOY Istation will maintain or increase levels as measure by EOY Istation Math.

**Evaluation Data Sources:** Istation Classroom Data DCA

**Performance Objective 7:** By the end of the 2023-2024 school year, 80% of 3-5 grade students will approach standard or higher on the 2024 STAAR Math Assessment.

**Evaluation Data Sources:** STAAR Assessment Interim Data Classroom Data DCA

**Performance Objective 8:** By the end of the 2023-2024 40% of 3-5 grade students will meet or exceed Standard on the 2024 Math STAAR Assessment.

**Evaluation Data Sources:** STAAR Assessment Interim Data Classroom Data DCA

**Performance Objective 9:** By the end of the 2023-2024 school year, 75% of ELL students will advance one level in each domain of the TELPAS assessment.

**Evaluation Data Sources: 2024**TELPAS Rating Data

Strategy 1 Details		Rev	iews	
Strategy 1: The teachers will analyze student growth and instructional strategies during the scheduled data meetings once/		Formative		Summative
nine weeks.  Strategy's Expected Result/Impact: Instructional Adjustments Focus on student growth and achievement Staff Responsible for Monitoring: Principal, PLC Facilitator, Instructional Coach, ESL Teacher  Title I: 2.4, 2.5, 2.6	Dec	Feb	Mar	June
Strategy 2 Details			iews	S
<b>Strategy 2:</b> Increase student exposure to the testing format and ensure students understand how to utilize testing tools and strategies.	Dec	Feb Feb	Mar	Summative June
Strategy's Expected Result/Impact: Increase student performance Increase student's abilities to use testing strategies on the TELPAS Second grade students increase abilities to practice test taking skills.  Staff Responsible for Monitoring: ESL teacher Administrators	Dec	rep	MAIN	June
No Progress Continue/Modify	X Discon	tinue		

**Performance Objective 1:** During the 2023-2024 school year, Professional Learning will be created and delivered that aligns to the Aspire 2025 plan.

Evaluation Data Sources: Professional Agenda Sign In Sheets Walk Throughs PDSA PLC Student Progress Monitoring

Strategy 1 Details		Reviews		
Strategy 1: Campus Leadership Team will collaborate with grade levels during the 2023-2024 school year with a focus on		Formative		Summative
the PLC process and Aspire 2025.  Strategy's Expected Result/Impact: Improved Tier 1 Instruction Grade Level PLC Norms and Conflict Resolution Plan Embedding the 4 Questions for PLC Staff Responsible for Monitoring: Principal Assistant Principal Instructional Coach Instructional Interventionists  Title I: 2.4, 2.6	Dec	Feb	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: The staff will utilize the PDSA cycle each 9 weeks in the PLC to build teacher's capacity for instructional		Formative		Summative
strategies, as evident through effective goal setting and accurate data tracking.  Strategy's Expected Result/Impact: Improved PLC process across the grades and teams.  Plan Do Study Act Cycle to make instructional adjustments and monitor student progress in academic achievement.  Staff Responsible for Monitoring: Principal  Classroom Teachers  Assistant Principal  Instructional Coaches  Title I:  2.4, 2.5, 2.6	Dec	Feb	Mar	June

Strategy 3 Details		Reviews			
Strategy 3: Dozier staff will receive classroom management and de-escalation training in the 2023-2024 school year to		Formative	Formative		
assist teachers with students demonstrating challenging behaviors.	Dec	Feb	Mar	June	
Strategy's Expected Result/Impact: Plan Do Study Act to make adjustments and monitor student progress in the area of behavior.					
Increased behavioral strategies for teachers when managing classroom behaviors Increase quality instructional time in the classroom					
Staff Responsible for Monitoring: Principal Assistant Principal					
Counselor					
Student Success Academy Teacher					
Title I:					
2.4, 2.5, 2.6					
No Progress Continue/Modify	X Discor	ntinue	I		

**Performance Objective 2:** Dozier Elementary will work collaboratively with the Dozier Elementary PTA and schools in the CTHS feeder pattern to build a community focused on student success and collaboration.

**Evaluation Data Sources:** Participation in School -Wide Events Parent and Community Surveys PTA Board Feedback

Strategy 1 Details		Reviews				
Strategy 1: Dozier Elementary will hold family breakfasts 4 times per year to welcome the families into the school and		Formative		Summative		
learn about upcoming events as well as parent strategies and support provided by the counselor and or PTA board.	Dec	Feb	Mar	June		
Strategy's Expected Result/Impact: Increased family engagement						
Staff Responsible for Monitoring: Administrators						
Title I:						
4.2						
Strategy 2 Details		Rev	iews			
Strategy 2: Dozier Elementary will host the annual Family Picnic and hold the Title One Parent Meeting that focuses on the	Formative			Summative		
family engagement plan and outreach, and Popsicle with Principals.	Dec	Feb	Mar	June		
<b>Strategy's Expected Result/Impact:</b> Understanding of the campus use of federal funds to support the academic achievement of the students. Increased awareness of family engagement activities and opportunities at the campus level						
Staff Responsible for Monitoring: Administrators						
Title I:						
4.2						
Strategy 3 Details		Rev	iews			
Strategy 3: Dozier Elementary in conjunction with the Dozier Elementary PTA will host monthly family engagement	n conjunction with the Dozier Elementary PTA will host monthly family engagement For	Formative	mative Sum	Summative		
opportunities such as: Breakfast with Santa, Sweetheart Dance, Parent Breakfasts, Chills at Chisholm Trunk or Treat (feeder pattern night).	Dec	Feb	Mar	June		
Strategy's Expected Result/Impact: Increased engagement for students and parent.						
Staff Responsible for Monitoring: Principal, Classroom Teacher						
Title I:						
4.2						

Strategy 4 Details	Reviews						
Strategy 4: Dozier Elementary will invite secondary Fine Arts programs to perform and engage with the student body, in	Formative			Formative			Summative
order to provide students with exposure of future opportunities.  Strategy's Expected Result/Impact: Improve engagement opportunities	Dec	Feb	Mar	June			
Staff Responsible for Monitoring: Administrators Fine Arts Teacher  Title I: 2.5							
No Progress Accomplished — Continue/Modify	X Discon	tinue					

**Performance Objective 3:** The students at Dozier will maintain goal setting and data tracking throughout the school year.

Evaluation Data Sources: Walkthroughs, PDSA Cycles, PLC

Strategy 1 Details	Reviews			
Strategy 1: Professional Development during the beginning of the year will Identify and communicate key pieces of the	Formative		Summative	
data binder and campus expectations.  Strategy's Expected Result/Impact: Students will know and understand their data and determine action steps necessary to reach their goal.  Students will be able to communicate their individual goals with parents, classmates and the teacher and the action steps needed to accomplish the goal.  Staff Responsible for Monitoring: Principal, Classroom Teacher, Instructional Coach  Title I: 2.4, 2.5, 2.6	Dec	Feb	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Dozier Elementary will create vertical teams for the 2023-2024 school year that focus on reading, math, and	Formative 5			Summative
Strategy's Expected Result/Impact: Vocabulary Development, Increase in Rigor, Alignment of strategies Staff Responsible for Monitoring: Principal, Instructional Coach, Reading and Math Specialist, CFA Representatives  Title I: 2.4, 2.5, 2.6	Dec	Feb	Mar	June
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	-

**Performance Objective 4:** The teachers will PLC bi-weekly to prioritize tier 1 instruction, review data sources, adjust instruction, and track student data throughout the 2023-2024 school year.

**Evaluation Data Sources:** PLC Notebook

**Student Progress Monitoring** 

Strategy 1 Details	Reviews			
Strategy 1: The teachers will follow the PLC schedule and maintain the data in the PLC Notebook.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> Increase in student achievement and focused instruction to meet the needs of all learners.	Dec	Feb	Mar	June
Staff Responsible for Monitoring: Principal, Instructional Coach, Team Lead, Classroom Teachers				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Performance Objective 5:** During the 2023-2024 school year Dozier Elementary will implement a structure for enrichment opportunities on half days by grade levels that focus on individual strengths outside the academic settings.

**Evaluation Data Sources:** Student Feedback on Interests

Teacher Feedback

Strategy 1 Details	Reviews			
Strategy 1: Dozier Elementary will create a committee focused on establishing the initial structure for enrichment	Formative			Summative
opportunities during the school day.	Dec	Feb	Mar	June
Strategy's Expected Result/Impact: Clear processes to create grade level enrichment opportunties  Staff Responsible for Monitoring: Principal and Assistant Principal				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Goal 3:** Excellence in Organizational Improvement: We will provide safe and structured environments for students, staff and community based on systemic process and procedures that are clearly communicated, monitored, and evaluated.

**Performance Objective 1:** 100% of the staff and students will receive training in, and follow, the Standard Response Protocol from the I Love You Guys Foundation and CRAZE training on how to react during emergency events that might take place.

Evaluation Data Sources: Handouts and Sign - In Sheets from Safety Training

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> The Dozier Elementary staff will receive training in the Standard Response Protocol, Reunification Protocol,	Formative			Summative
and Avoid/Deny/Defend, and Crisis Go.  Strategy's Expected Result/Impact: The staff at Dozier Elementary will understand how to respond appropriately in the event of a crisis situation on campus.  Staff Responsible for Monitoring: Principals	Dec	Feb	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: The Standard Response Protocol and Reunification Protocol will be communicated to parents.	Formative			Summative
Strategy's Expected Result/Impact: Parents and guardians will understand how to respond appropriately in the event of a crisis situation on the campus.  Staff Responsible for Monitoring: Principals	Dec	Feb	Mar	June
Strategy 3 Details	Reviews			
Strategy 3: Practice emergency drills each month according to the schedule directed in the District Emergency Operations	Formative			Summative
Plan using SRP model and Crisis-go App.  Strategy's Expected Result/Impact: Students and staff will know what to do in an emergency situation from practicing regular drills.	Dec	Feb	Mar	June
No Progress Continue/Modify	X Discon	tinue	•	•

Goal 3: Excellence in Organizational Improvement: We will provide safe and structured environments for students, staff and community based on systemic process and procedures that are clearly communicated, monitored, and evaluated.

Performance Objective 2: 100% of students and staff will implement and understand the CHAMPS procedures in all common areas and in the classrooms.

**Evaluation Data Sources:** Decrease in office referrals Increase in positive phone calls home Walk-through and observation data

Strategy 1 Details	Reviews				
Strategy 1: The PBIS committee will meet multiple times throughout the school year to assess effectiveness of CHAMPS	Formative			Summative	
implementation and share ideas for behavior Tier 1 strategies.  Strategy's Expected Result/Impact: Positive school Culture - Increase in learning and decrease in behaviors that prohibit learning.  Staff Responsible for Monitoring: Instructional Coaches Administrators PBIS Committee	Dec	Feb	Mar	June	
Strategy 2 Details	Reviews				
<b>Strategy 2:</b> Students will be recognized monthly for outstanding character by their teachers and their classmates.	Formative Summ			Summative	
Strategy's Expected Result/Impact: Increase in positive behaviors  Staff Responsible for Monitoring: Counselor Administrators	Dec	Feb	Mar	June	
Strategy 3 Details	Reviews				
Strategy 3: Teachers will implement CHAMPS with fidelity to decrease negative behaviors that prohibit learning and	Formative			Summative	
increase instructional opportunities.  Strategy's Expected Result/Impact: Increased positive behaviors  Decrease office referrals  Increased instructional tims	Dec	Feb	Mar	June	
No Progress Accomplished — Continue/Modify	X Discor	tinue		•	

Goal 3: Excellence in Organizational Improvement: We will provide safe and structured environments for students, staff and community based on systemic process and procedures that are clearly communicated, monitored, and evaluated.

**Performance Objective 3:** Student attendance rate for 2022-2023 was 94.3 . Student attendance rate for the 2023-2024 school year will meet the target goal of 97%.

**Evaluation Data Sources:** Attendance Reports

**Truancy Meeting Minutes** 

Communication Logs from teachers

Strategy 1 Details	Reviews			
Strategy 1: The attendance committee will implement processes and procedures monitor to student attendance and follow	Formative			Summative
the district attendance guidelines for reporting truancy.  Strategy's Expected Result/Impact: Decrease in truant students.  Staff Responsible for Monitoring: Attendance Committee  Administrators  Attendance Clerk	Dec	Feb	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: THe attendance committee will meet each nine weeks to discuss attendance data and the impact on academic	Formative Su			Summative
progress. The committee will implement incentives for students and families.  Strategy's Expected Result/Impact: Increase in student performance.	Dec	Feb	Mar	June
Staff Responsible for Monitoring: Attendance Committee Classroom Teachers Administrators				
Strategy 3 Details	Reviews			
Strategy 3: The administrative team will take on the role of monitoring student attendance and follow the district	Formative Summ			Summative
attendance guidelines for reporting truancy.  Strategy's Expected Result/Impact: Decrease truancy Increase instructional opportunities	Dec	Feb	Mar	June
No Progress Continue/Modify	X Discor	 ntinue		